

**NGP Management Company (Cell C) Limited**  
**Service Charge - Income and Expenditure Report**

Year ended 31 December 2020

<b><u>INCOME</u></b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Service charge receivable	49,618	41,505
Rent charge receivable	4,990	4,620
<b>TOTAL INCOME</b>	<b><u>54,608</u></b>	<b><u>46,125</u></b>
<b><u>EXPENDITURE</u></b>		
<b>Developer recharge costs</b>		
Management fee	1,813	1,012
Site management resources - staff costs	8,715	6,187
Risk assessments, audits and reviews	117	140
Public and property owners liability insurance	928	639
Developer forward funding costs	<u>564</u>	<u>588</u>
	12,136	8,566
<b>Landscaping and maintenance</b>		
Strategic open space	12,752	11,648
Local open space	1,783	1,580
Play areas	482	170
SUDS system	3,289	253
Litter picking	2,545	1,082
Community facilities	<u>12,360</u>	<u>11,255</u>
	33,211	25,988
<b>Non adopted roads, lighting and sewage</b>		
Repairs, maintenance and utilities	<u>5,135</u>	<u>7,413</u>
	5,135	7,413
<b>Professional fees</b>		
Audit and accountancy fees	4,126	4,119
Legal and professional fees	<u>-</u>	<u>916</u>
	4,126	5,035
<b>TOTAL EXPENDITURE</b>	<b><u>54,608</u></b>	<b><u>47,002</u></b>
<b>SERVICE CHARGE BALANCE</b>	<b><u>-</u></b>	<b><u>(877)</u></b>